



**Safer City Partnership**  
**Partnership Plan 2011 - 2014**

## Introduction

The City of London continues to enjoy a low level of crime. This is due in large part to the partnership working which has taken place in the City over many years. However, it is our intention that this remains the case, and that those crimes which do affect us are reduced. This plan outlines the areas of work upon which we will focus in the coming 1-3 years to achieve this aim.

## Who we are

The Safer City Partnership involves representation from the following partners:

- The City of London Corporation\*
- The City of London Police\*
- London Fire Brigade\*
- NHS East London and City\*
- National Probation Service London\*
- British Transport Police
- Transport for London
- City of London Crime Prevention Association
- Her Majesty's Court Service
- British Bankers Association
- Residents

The partners marked with an asterisk are "statutory partners" and are responsible for delivering on the targets set out in this Plan.

The SCP Support Team (part of the Security and Contingency Planning unit of the City of London Corporation in the Town Clerk's Department), facilitates and administers the SCP projects, initiatives and documentation. Staffing for the Support Team is provided by the City of London Corporation and the City of London Police. The team can be contact on [safercity@cityoflondon.gov.uk](mailto:safercity@cityoflondon.gov.uk).

## Priorities for 2011 – 2014

The Safer City Partnership Strategy Group has agreed the following priorities for 2011-2014:

- **Anti-social behaviour**
- **Domestic abuse and violence against women and girls**
- **Reducing re-offending**
- **Night-time economy issues**
- **Fraud and economic crime**
- **Counter terrorism**

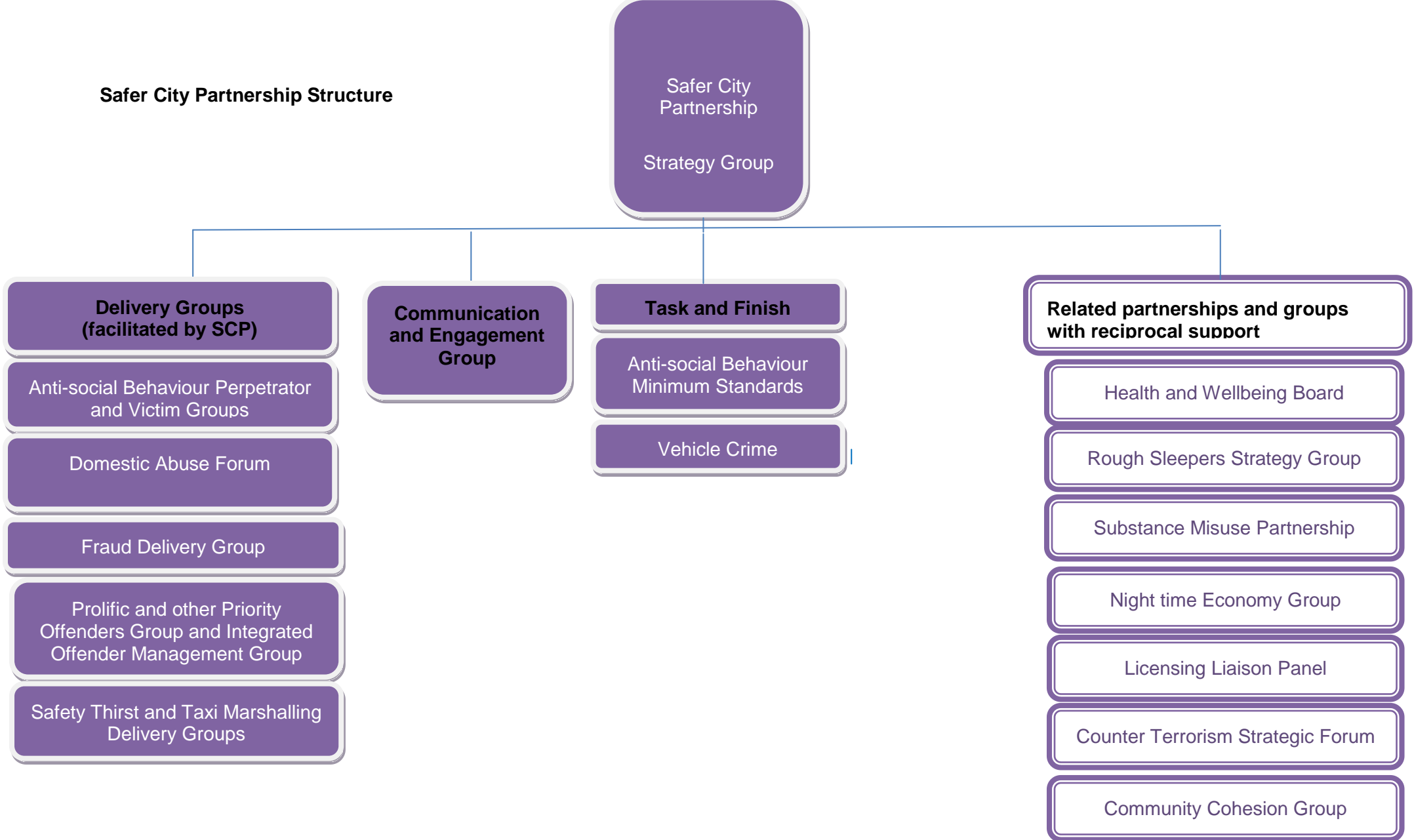
Additionally, the Strategy Group has asked that a short term Task and Finish Group be formulated to address some specific **Vehicle Crime**.

## Re-structure of Safer City Partnership

Following changes brought in by the Coalition Government, the structure of the Safer City Partnership meetings has been revised this year to streamline our work and promote an active response to community issues. The localism agenda means that we are no longer so tightly bound by central directives and can choose the aims and activities which best suit our community.

**The new structure to support these priorities is shown on the next page.**

# Safer City Partnership Structure



The following groups will be responsible for these priorities:

<b>Priority</b>	<b>To be delivered by</b>
Anti-social Behaviour	Anti-social Behaviour Perpetrator Group Anti-social Behaviour Victims Group Anti-social Behaviour Task and Finish Group (to formulate the ASB Protocol and Minimum Standards)
Domestic Abuse	Domestic Abuse Delivery Group
Reducing Re-offending	PPO/IOM Delivery Group
Night-time Economy Issues	Safety Thirst Delivery Group Taxi Marshalling Delivery Group Night time Economy Group
Fraud and Economic Crime	Fraud and Economic Crime Delivery Group
Counter Terrorism	City of London Police (with support from partners where needed)
Vehicle crime (in particular thefts from motor vehicles, thefts of parts of cycles and thefts of motorbikes)	Vehicle Crime Task and Finish Group

Each of the delivery groups will have a set of specific activities and targets that it oversees. Additionally, we will support the City of London Police's target to reduce overall crime by 2% from the 2010/11 figure.

The following sections provide more detail on each of the priority areas. Terms of Reference for each of the Delivery Groups are provided in the Appendix.

## Anti-social Behaviour

Anti-social behaviour continues to be the key issue raised by the community at Area Community Partnership Meetings and at residents meetings. The key issues are inconsiderate road use, noise linked to licensed premises, drunk or rowdy behaviour and rough sleeping. The figures from the strategic assessment show that 61% are night-time economy related, 11% are begging and vagrancy related and 6% are noise, environmental damage and littering.

Anti-social Behaviour has been highlighted by the Government as a national priority, with emphasis nationally and locally on the risk, harm and vulnerability of victims, witnesses and repeat vulnerable locations.

With this aim in mind, we have a number of activities which are regularly ongoing, and some which are specific to this year

### What we are going to do:

- Continue with the ASB Working Groups focussed on Victims and Perpetrators. These groups will meet monthly and enable partners to regularly share information.
- Support and where possible contribute to the work of the Rough Sleepers Strategy Group and its support team to address ASB linked to rough sleepers as well as support vulnerable individuals into accommodation.

### Specific Work streams for 2011

- Formulate a Task and Finish Group to:
  - Develop the City of London Anti-social Behaviour Protocol.
  - Finalise the Anti-social Behaviour Minimum Standards as a Service Level Agreement for victims.
  - Agree methods of recording and sharing information.
  - Formalise the partnership arrangements for reporting ASB.
  - Implement the Subject Specific Information Sharing Arrangement for all partners.

### Our targets will be:

- To support the City of London Police target: for 85% or more of ASB victims satisfied with the way police handled their case (whole experience).
- To support the City of London Rough Sleepers Strategy Group target of no-one sleeping rough by end of 2012.
- To support the City of London Anti-social Behaviour Minimum Standards and related protocol (to be finalised this year, as mentioned above) and develop related performance measures for this area.

## Domestic Abuse

1 in 4 women and 1 in 6 men will be victims of domestic abuse at some point in their lifetime, but the crime is drastically under reported. Other forms of gender based violence such as honour based violence (HBV), female genital mutilation (FGM) and forced marriage are also under reported and touch on many of the same issues. The Safer City Partnership aims to encourage victims to speak out, seek support, and put an end to their persecution.

In 2010/11 157 reports of domestic violence were taken by the City of London Police and City Citizens Advice Bureau (this figure does not include Q4 figures for the CAB which are unavailable due to their closure). We have aimed to increase reporting over the past few years and hope to ensure that people continue to feel confident seeking help in the City. With this aim in mind, we have a number of activities which are regularly on-going, and some which are specific to this year:

### On-going regular activities

- Provide domestic abuse awareness training to HR professionals to ensure that employees can seek help at work, which may be their only sanctuary.
- Run an anti-violence awareness event linked to White Ribbon Day in November each year.
- Provide information and advice to the community on where to seek help.
- Provide safety materials to victims.
- Operate an ad hoc Multi Agency Risk Assessment Conference (MARAC) to deal immediately with high risk cases.
- Continue to distribute the Don't Ignore It CD-ROM to HR professionals.
- Promotion of the fonesforsafety® scheme and encouragement to donate old phones for recycling.
- Advertise support routes for our own staff.
- To oversee developments in the national Violence Against Women and Girls programme and where appropriate implement support and action in the City of London to support this.

### Specific work streams for 2011

- Work with Toynbee Hall, the new holders of the City's Information and Advice Service Contract, to provide a non-police alternative for reporting incidents and seeking help.
- Engage with the Corporate Alliance Against Domestic Violence (CAADV) to promote domestic violence awareness in business.
- Hold a quarterly Domestic Abuse Delivery Group to review activity and identify emerging trends for response. This will replace the former Domestic Violence Forum.
- Launch an internal e-learning module to raise awareness amongst our own staff to support themselves, others and the community.
- Member organisations, in particular City of London Corporation and City of London Police to review and if necessary amend their own policies, procedures and training to reflect the most up-to-date recommendations and practices in this area. In support of this, each member organisation to present their approach to the group, with a focus on two ways in which this could be improved.
- To oversee and action where appropriate support for the national action plan to reduce violence against women and girls.

### Our targets will be:

To provide awareness training to 50 internal and external frontline staff in 2011/12.

To hold related awareness raising events attended by at least 500 people in 2011/12.

## Reducing Re-offending

Although re-offending rates in the City of London are low when compared to elsewhere, it is still important for us to focus on our prolific and persistent offenders in order to bring levels of crime down further. A number of projects exist that focus on offenders. Other areas have shown considerable advances when moving to an Integrated Offender Management (IOM) system. This involves developing better support and end-to-end management of offenders through the alignment of the Prolific and other Priority Offender Scheme (PPO), the Drug Interventions Programme (DIP) and other programmes aimed at offenders and those likely to offend.

The Government's Green Paper: Breaking the Cycle states: *Despite a 50% increase in the budget for prisons and managing offenders in the last ten years almost half of all adult offenders released from custody reoffend within a year. It is also not acceptable that 75% of offenders sentenced to youth custody reoffend within a year. If we do not prevent and tackle offending by young people then the young offenders of today will become the prolific career criminals of tomorrow.*

There are proposals around paying providers by results, restorative justice, mental health and young people to be considered.

### On-going Regular Activities

- The Prolific and other Priority Offender (PPO) scheme
- The Drug Intervention Programme (DIP)
- The Anti-Social Behaviour Perpetrators Working Group
- The Rough Sleepers Strategy Group to address offending needs and support vulnerable individuals

### Specific Workstreams for 2011/12

- Align the above regular activities further where possible.
- Look at best practice and evolving government policy and initiatives and consider how it can be applied here. In particular the changes being made to the PPO scheme and related IOM best practice

### Our targets will be:

- To develop performance measures in this. For 2011/12 to report on:
  - Number of people on the PPO scheme and their progress
  - Any Iqanta measures relating to re-offending that are still to be produced

## Night-time Economy

The night-time economy in the City continues to be very popular, with a large number of people now visiting the City specifically to socialise here in the evenings. This raises a number of concerns for our community including violence, noise, urination in the streets and other anti-social behaviour. The Safer City Partnership aims to reduce the negative impact of the night-time economy in order to ensure everyone in the City can enjoy the benefits that a safe and vibrant night time economy can bring.

With this aim in mind, we have a number of activities which are regularly ongoing, and some which are specific to this year:

### Ongoing regular activities

- Engage with the Night Time Economy (NTE) Group regularly to review progress.
- Engage with the Licensing Liaison Panel fortnightly to review the City's tactical approach.
- Continue to contribute to regular meetings of PubWatch and ClubWatch.
- Continue to offer sensible drinking advice for City workers and also highlight the link between alcohol and domestic abuse.
- Provide advice about having a safe night out and planning your journey home.
- Reminding people to look after their property whilst in pubs and clubs.
- Monitoring and responding to any "special events" which affect drinking behaviour.

### Specific work streams for 2011

- Reinvigorate the Safety Thirst scheme to ensure maximum impact at minimum cost.
- Review funding streams for the Taxi Marshalling Scheme with a view to securing it as a sustainable project.
- Use new demonstration materials to highlight the dangers of drink driving and the risk of being over the limit the morning after drinking alcohol.

### Our targets will be:

- We will support the City of London Police's target to reduce violent crime by 10% from the 2010/11 figure.
- We will aim to increase the number of applications to the Safety Thirst Scheme to 160 during the 2011 application round from 116 in 2010.

## Fraud and economic crime

Fraud and economic crime are consistently raised as concerns for our community. Because of the nature of these crimes, it is difficult to ascertain how many victims there are in the City.

There is considerable existing activity in the City of London to combat economic crime by the City of London Police Economic Crime Directorate, City of London Corporation Trading Standards and other organisations. We do not want to duplicate or dilute any existing activity, but we do want to provide our community with the most up-to-date information on the types of fraud being carried out and how to avoid it.

### Our Approach for 2011/12:

- Set up a simple and easy-to-manage way of providing the City community with the most up-to-date information, on a monthly basis.
- This communication to summarise the current threats, concerns and issues as identified by the Economic Crime Directorate and Trading Standards department .
- To set-up a three month trial to provide this information to City of London Corporation and City of London Police staff, from September to Christmas. If successful, to take the learning from the pilot and launch a communication in 2012 to the City community.
- Additionally, develop support for a number of events:
  - A City of London Corporation Insight Lunch
  - The Older Persons Forum (if appropriate)
  - Support for Scamnesty in February and other road shows and events where appropriate.
- Determine the possibility of developing an e-learning module

### Our targets will be:

- To launch a pilot that sends at least three monthly communications to the City Corporation and City Police staff. If successful, to launch a similar monthly communication to the City community.
- To co-ordinate three other partnership campaigns to raise awareness in the City community.

## Counter Terrorism

Counter Terrorism continues to be a priority for the Safer City Partnership. Liaison will be provided by the Strategic Counter Terrorism Forum.

## Vehicle Associated Crime

The Strategic Assessment highlighted a significant upward trend in some areas of vehicle crime. The Vehicle Crime Partnership was asked to consider these trends in more detail and whether a more targeted partnership approach would be beneficial. The resulting analytical report showed that there was an increase in thefts of motor cycles and theft of pedal cycles in 2010/11 that is continuing into 2011/12. The Vehicle Crime Partnership agreed to form a Task and Finish Group to focus on these types of crimes during Q2 and Q3 of 2011/12. These types of crimes are particularly devastating to the individuals involved, some of whom have been victims more than once.

### Our Approach:

- Develop and distribute regular messages for front-line officers of all partnership organisations on the Modus Operandi and information any available information on suspects.
- Research into possible use of a style of parking rack that has been successful in Southwark.
- Research and where necessary refresh signage around motor cycle bays.
- City of London Police to liaise with Probation to provide information on nominals for these types of crimes.
- Approach hotspot locations for cycle theft, in particular gyms with information that could be of use.

### Target

- Reduce theft of motor bikes to the same or a lower level than Q2 - Q4 in 2010.
- Reduce theft of pedal cycles to the same or a lower level than Q2 - Q4 in 2010.

## **Linked Delivery Groups**

### **Wards Area Community Partnership Meetings (City of London Police)**

- Organised by Wards Policing to give residents, businesses and workers the opportunity to decide the Ward Policing priorities for the next two months.
- Safer City Partnership Support Team to attend
- Summary of priorities and requests for any partnership assistance to be forwarded to Safer City Partnership Strategy and Communications groups.

### **Licensing Liaison Panel (Environmental Services)**

- Existing meeting, facilitated by Environmental Services
- Safer City Partnership Support Team to attend and provide report on latest community safety innovation, related Safer City Partnership initiatives, including Safety Thirst
- Meets monthly to discuss and deal with emerging issues relating to licensed premises

### **Community Cohesion (Children and Community Services)**

- Renamed Prevent sub-group. Terms of Reference to be reconstituted.
- Proposed that Children and Community Services facilitate this group.

### **Police Counter Terrorism Strategic Forum (City of London Police)**

- Existing group, facilitated by City Police.
- It is proposed that a senior representative is invited to regularly update the Safer City Partnership Strategy Group

## **Related Partnerships with Reciprocal Support Arrangements**

### **Health and Wellbeing Board**

- New structure being developed by the Children's and Community Services
- Cross-cutting issues, such as young and older people
- Supported by Safer City Partnership by attendance and joint ownership and delivery of priorities

### **Rough Sleepers Strategy Group**

- Facilitated by Children's and Community Services: Housing
- Cross-cutting issue
- Supported by Safer City Partnership by attendance and joint ownership and delivery of priorities

### **Substance Misuse Partnership**

- Facilitated by the Substance Misuse Partnership
- Cross-cutting issues such as alcohol misuse
- Supported by Safer City Partnership by attendance and joint ownership and delivery of priorities

### **Night Time Economy Group**

- Facilitated by the Town Clerk's Department
- Focussed on problematic licensed premises and associated issues
- Supported by Safer City Partnership by attendance and provision of statistical reports

## Appendix: Terms of Reference for Delivery Groups

This appendix contains the Terms of Reference for the following groups:

- Anti-social Behaviour Perpetrator Group
- Anti-social Behaviour Victims Group
- Domestic Abuse Forum
- Fraud Delivery Group
- Persistent and other Priority Offender Group
- Safety Thirst and Taxi Marshalling Delivery Groups
- Communication and Engagement Group
- Vehicle Crime Partnership and Vehicle Crime Task and Finish Group

# Terms of Reference

## Safer City Partnership

### Anti-social Behaviour Perpetrators Working Group

#### Introduction

The ASB Perpetrator Working Group is held every month and deals with perpetrators of ASB in the City of London.

#### Aims and Objectives

- To share information between partners relating to individuals who are causing ASB, including information on rough sleepers, people known to the Substance Misuse Team and people who come to the attention of the City of London Police and other partners when ASB is reported.
- To identify what further actions can be taken prior to application for ABCs/ASBOs
- To look at where ABCs and ASBOs might be appropriate and what conditions should be applied for
- To identify and deal with obstacles to success
- To feed the following information to the Safer City Partnership Strategy Group:
  - Numbers of individuals being dealt with
  - Numbers of ABCs/ASBOs and other types of action being taken
  - Positive outcomes
  - Emerging issues or areas of concern
- To feed the following information to the Communications and Engagement Group:
  - Any messages around ASB that should be communicated to the City community
  - Any questions or information that is being sought from the community.

#### Attendees: Representatives from:

- City of London Police:
  - Vulnerable Persons Officer
  - Public Protection Unit
- British Transport Police
- Substance Misuse Partnership
- Broadway
- City of London Corporation:
  - Social Services
  - Housing
  - Rough Sleeping Officer
- Safer City Partnership

#### Standard Agenda

- Introductions and apologies
- Minutes & Actions from last meeting
- Input from partner organisations

#### Meeting Dates

Meetings are held on the first Monday of every month in Guildhall North Wing.

## Terms of Reference

# Safer City Partnership ASB Victims Meeting

## Introduction

The ASB Victims Working Group is held every month and enables partner organisations to share information on repeat or vulnerable victims.

### Aims and Objectives: ASB Victim Meeting

- To share information between partners in order to identify individuals who may be repeat or vulnerable victims of ASB, including information on rough sleepers, people known to the Substance Misuse Team and people who come to the attention of the City of London Police and other partners when ASB is reported.
- To review the individuals who have been risk-assessed by the City of London Police.
- To identify and arrange any further support which can be provided to these individuals
- To identify and deal with obstacles to success
- To feed the following information to the Safer City Partnership Strategy Group:
  - Numbers of individuals discussed
  - Summary of action taken
- To feed the following information to the Communications and Engagement Group:
  - Any messages around ASB that should be communicated to the City community
  - Any questions or information that is being sought from the community.

## Attendees

### Representatives from:

- City of London Police:
  - Vulnerable Persons Officer
  - Public Protection Unit
- British Transport Police
- Substance Misuse Partnership
- Broadway
- City of London Corporation:
  - Social Services
  - Housing
  - Rough Sleeping Officer
- Safer City Partnership

## Standard Agenda

- Introductions and apologies
- Minutes & Actions from last meeting
- Input from partner organisations represented

## Meeting Dates

Meetings are held on the first Monday of every month in Guildhall North Wing.

## Safer City Partnership: Domestic Abuse Forum Terms of Reference

## **Introduction**

The Domestic Abuse Forum is held every quarter. The Forum is chaired by the Director of Children and Community Services and facilitated by the Safer City Partnership Support Team.

## **Aims**

- To formulate an annual action plan for activities to support the City of London community, in particular victims of domestic abuse and to raise awareness of related issues.
- To oversee developments in the national Violence Against Women and Girls programme and where appropriate implement support and action in the City of London to support this.
- To maintain an awareness of other national and regional developments in related strategy and legislation.
- To assess performance in key areas and identify barriers to success.

## **Attendees: Representatives from:**

- City of London Police
- City of London Corporation: Social Services
- City of London Corporation: Corporate HR
- City of London Corporation: Children and Family Services
- Social Services
- Refuge
- Housing
- Corporate Alliance Against Domestic Violence (CAADV)
- Local solicitors
- Victim Support
- Substance Misuse Team
- Toynbee Hall (City Advice)
- Safer City Partnership Support Team

## **Standard Agenda**

- Introductions and apologies
- Minutes of the last meeting
- Incident Statistics
- Police Update
- Ongoing work of the Safer City Partnership
- Update from Housing
- MARAC
- Corporate Alliance Against Domestic Violence
- Input from local solicitors
- AOB
- Date of next meeting

## **Meeting Dates**

Meetings are held quarterly and the dates are circulated at the beginning of the calendar year.

# **Safer City Partnership**

# **Prolific and other Priority Offenders / Integrated Offender Management Delivery Group Terms of Reference**

## **Introduction**

The prevention of reoffending is high on the coalition government's agenda. Whilst the City does not have a large number of resident offenders, offenders from other areas impact on our crime levels and we wish to ensure that measures are taken to mitigate their negative impact and prevent further offending.

This group will work to address the offending of the most prolific criminals acting in the Square Mile, including those identified as Prolific and Other Priority Offenders and those subject to the Drug Interventions Programme. Any partner with an interest in this area is welcome to attend. The group will be chaired by Chief Inspector Criminal Justice Unit and facilitated by the Safer City Partnership Support Team.

## **Aims and Objectives**

- Oversee the implementation of the PPO / IOM Action Plan
- Identify and monitor offenders in need of additional supervision
- Discuss actions and outcomes relating to these individuals.
- Removals / additions to the PPO Scheme
- Ensure a consistent and comprehensive multi-agency approach.

## **Attendees**

### **Representatives from:**

- City of London Police: Chief Inspector CJU (Chair)
- City of London Police: PPO Officer
- City of London Police
- Probation Service
- Substance Misuse Team
- Social Services
- Safer City Partnership Support Team

# Safer City Partnership: Vehicle Crime Task and Finish Group

## Terms of Reference

### June 2011

#### Aims

The Vehicle Crime Task and Finish Group has been formulated to address an increase in 2010/11, continuing in the first 2 months of 2011/12, in the City of London of:

- Thefts of motor cycles  
(*thefts of and attempted thefts of motor vehicle – motor cycles*)  
**Target:** Reduce theft of motorcycles to the same or a lower level than Q2 - Q4 in 2010.
- Thefts of pedal cycle parts  
(*theft from conveyance other than a motor vehicle – pedal cycles*)  
**Target:** Reduce theft of pedal cycles to the same or a lower level than Q2 - Q4 in 2010.

#### Activities

- To review and identify trends in these types of crime in the City of London.
- To formulate and oversee partnership initiatives to help combat these types of crime in the City of London

#### Attendees

##### Representatives from:

- City of London Police: Road: Roads Policing
- City of London Police: Wards Policing
- City of London Police: TFL Unit
- Car Parks
- Parking services
- City of London Corporation: Planning and Transportation
- Safer City Partnership Support Team

##### Involvement of other organisations agencies:

- Probation
- City of London Courts
- City of London Police PR
- City of London Corporation: Environmental Services

#### Schedule of Activity: 3-month programme

- Kick-off meeting (agree scope and activities): 28<sup>th</sup> June
- Monthly meetings to oversee activity
- Report to Safer City Partnership Strategy Meeting: 9<sup>th</sup> August
- Oversee implementation of partnership initiatives:
  - Provide intelligence to all front-line officers in City of likely MOs and means for reporting incidents.
  - Review and possible installation of crime prevention measures
  - Review and installation of signage at motor cycle bays
  - City of London Police to provide nominals to Probation
  - Continue with all existing measures to combat cycle theft and particularly focus on gyms.
- Project review and final report and review of following 2 quarters.

# Terms of Reference

## Safer City Partnership

### Communications and Engagement Meeting

#### Introduction

The Communications and Engagement Meeting is held every month and enables partner organisations to share information on communication plans and contribute to partnership communication campaigns and initiatives.

#### Aims and Objectives:

- To share information on communications plans for individual organisations or groups.
- To discuss and contribute to partnership communication campaigns and initiatives
- To formulate and oversee an annual communications plan.
- To contribute to a social media strategy for the Safer City Partnership.

#### Attendees

##### Representatives from:

- City of London Police: Chief Inspector Community Policing
- City of London Police: PR Manager
- City of London Corporation: Police Authority Policy Manager
- Representative Domestic Abuse Partnership)
- Chair Anti-social Behaviour Delivery Groups
- Chair PPO Delivery Group
- Joint Chair Economic Crime Delivery Group
- Chair Safety Thirst/Taxi Marshalling Delivery Group
- Representative from Health and Wellbeing Partnership
- Representative from Substance Misuse Partnership
- Rough Sleeping Officer
- Safer City Partnership Support Team
- Vehicle Crime Partnership

#### Meeting Dates

Meetings are held on the last Wednesday of every month in Guildhall North Wing.

#### Standard Agenda

- Introductions and apologies
- Confidentiality statement
- Minutes and Actions from last meeting
- Review of PPOs on the scheme
- Removals from the scheme
- Proposed additions to the scheme
- AOB
- Date of next meeting